

**Santa Monica-Malibu Unified School District  
Board of Education Meeting  
WORKSHOP MINUTES**

**January 30, 2010**

A workshop of the Santa Monica-Malibu Unified School District Board of Education was held on Saturday, January 30, 2009, in the District Administrative Offices: 1651 16<sup>th</sup> Street, Santa Monica, CA. The Board of Education called the meeting to order at 9:15 a.m. in the Board Room.

**I CALL TO ORDER**

A. Roll Call – Board of Education

Barry Snell	Jose Escarce
Kelly Pye	Maria Leon-Vazquez – arrived at 9:21am, left at 12:23pm
Ben Allen	Ralph Mechur
Oscar de la Torre – left at 12:00pm	

B. Pledge of Allegiance  
*Led by Mr. Allen.*

**II BUDGET WORKSHOP**

This workshop, which is a continuation of the budget workshop the Board of Education held on November 21, 2009, will allow the board an opportunity to discuss information provided in reports from staff, the Financial Oversight Committee, and the Superintendent's Budget Committee (see agendas from November 19 and 21, 2009). Also during this workshop, board members and staff will begin to establish budget reduction priorities for 2010-11.

The board will also discuss dollar amount options for a school funding measure to appear on a special May 25, 2010, ballot. The Board of Education will take action on the specifics of a school funding measure, including a specific amount and ballot language, at a special board meeting on Monday, February 1, 2010.

\*\*\*\*\*                      \*\*\*\*\*                      \*\*\*\*\*                      \*\*\*\*\*                      \*\*\*\*\*

*Superintendent Cuneo explained the process for the workshop. Staff will first present information regarding the budget and possible reductions for 2010-11. Following public comments, the board will have a discussion regarding the presentation. The last topic of discussion will be about an amount for the parcel tax measure. Ms. Maez walked through the budget presentation, which can be found under Attachments at the end of these minutes.*

**Conference and Travel**

*Ms. Pye asked if the recommended reduction included the cost of substitute teachers. Ms. Maez said she believed it did not. She added that the original proposed reduction of \$50,000 represented a complete freeze on all conference and travel, but further evaluation revealed that most conference and travel expenditures are funded through categorical funds. Mr. Snell reminded the board that their own conference and travel budget was included in the recommended reductions.*

**Security Officers**

*Ms. Pye suggested working with city staff to fill in the gaps. Dr. Matthews replied that the district already collaborates with the city in this field, but that the city is also affected by budget cuts and most likely cannot provide extra security staff for the school district.*

**Samohi Outreach Specialists**

*Dr. Matthews clarified that these positions are classified, not certificated.*

### District Nurses

Ms. Pye asked if there were bilingual nurses. Dr. Matthews replied that sites have bilingual staff and liaisons who could help in those situations. Ms. Pye asked about the needs of students with severe disabilities and the possibility of a personnel classification that requires on LVN license. Dr. Matthews said that a school-by-school analysis has revealed a relatively even distribution of severe disabilities across the pathways. He explained that there is currently an inactive classification requiring an LVN license that could be brought back to the board. Mr. Allen asked even if the board did not approve the recommended reduction, would staff still distribute nurses according to pathways. Dr. Matthews affirmed that they would.

### Centralized District Services

Ms. Leon-Vazquez asked if the recommended reduction in four M&O FTEs would include site staff. Dr. Matthews explained that in addition to the regular site maintenance staff, the district office also provides back up and substitute services for the sites. Ms. Leon-Vazquez expressed concern that reducing these positions would lead to the deterioration of site facilities. Mr. Allen added that the recommended reductions might end up costing more in the long run. Dr. Escarce worried that minor repairs could become major if the M&O staff at the district office was reduced. Ms. Maez replied that in recent months the prioritization of maintenance projects has improved dramatically, but reductions in staff could affect this. Dr. Matthews assured the board that the M&O department works closely with Risk Management to inspect each campus, then to identify and prioritize projects.

### Supplemental Counselors

Ms. Pye asked if these positions were certificated. Dr. Chou said they were. She added that all counselors provide intervention services, but that the supplemental counselors help target students at the greatest risk. The supplemental counselors do not have case loads, but rather receive students on a referral basis.

### District-Funded Counselors

Ms. Pye expressed concern about non-certificated counselors performing certificated counselor services. Dr. Matthews explained that student outreach specialists work in conjunction with certificated staff to help students with tutoring, getting their lives and schoolwork organized, etc. The ultimate liability is on the certificated employees, who are legally responsible for students.

### Energy Conservation

Mr. Allen and Mr. de la Torre asked if a cost analysis had been done since the conservation measures had been put into place. Dr. Matthews said the December electricity bills are being examined. Ms. Maez added that the district is also examining the use of water, specifically irrigation. Mr. Mechur suggested examining the types of sprinkler heads the district uses to water the athletic fields. Mr. de la Torre suggested using student groups to raise the awareness of the benefits of energy/resource conservation among the sites. Mr. Cuneo replied that the district is doing that very thing for energy conservation and attendance.

### Library Program

Ms. Pye asked if the elementary school libraries could still function without the coordinators. Dr. Matthews said the facilities would still exist, but staff is essential in keeping a library operative.

### Contracts

Ms. Pye requested information regarding the percentage this reduction represents. She also inquired about an in-house attorney. Ms. Maez replied that attorneys usually specialize in one aspect of the law; an in-house attorney would not be able to address all district issues. Ms. Leon-Vazquez suggested renegotiating the contracts each year. Dr.

Matthews said that the most recent AALRR firm fees were reduced. Mr. Allen suggested a committee to analyze the district's contract expenses. Mr. de la Torre suggested analyzing contracts each year. Ms. Maez replied that each year contracts must be reviewed before being submitted for renewal. She added that much of the cost is associated with special education, including nonpublic schools, nonpublic agencies, etc.

#### Cell Phones

Mr. Allen asked if SMMUSD's cell phone costs were comparable to other districts. Ms. Maez said they were. She added that cell phones are integral to staff be able to communicate with each other regarding student health and safety needs.

#### Athletics Program

Ms. Pye asked what percentage this reduction represents. Dr. Matthews estimated 20%.

#### Child Development Services

Mr. Mechur expressed concern that CDS would not be able to function on a reduced budget. Ms. Maez replied that standard practice in districts often requires programs that operate with special (categorical) funding be self-sustaining. When that funding is removed, the program must be able to adjust. Ms. Leon-Vazquez suggested working with the city or CREST. Ms. Maez said that would be a possibility; CDS would need to have a conversation with those groups.

#### Elementary School Music

Ms. Pye expressed concern out disrupting classes if the district returned to a pull-out music program. Dr. Matthews said it would be difficult, but master scheduling could be done in such a manner as to reduce classroom disruption.

#### District-Funded Reading Specialists

Mr. Mechur inquired as to the funding of reading specialists. Dr. Chou said that the information is contained in the Single Plans. The board will be receiving this information after she has reviewed all the plans and compiled the information. The board members have the first group of the plans in this week's Friday packet; the second batch will be forwarded to the board in the next Friday packet. Ms. Maez added that staff is recommending the funding source for the district-funded reading specialists be changed to the Equity Fund.

#### General Comments

Mr. Allen asked about the status of the FOC recommendations regarding the budget. He also asked about developer fees. Ms. Maez described how the district collects developer fees and that they can only be used to mitigate development in the district through capital facility expenditures.

Ms. Leon-Vazquez emphasized that if the district only relied on state funds, SMMUSD would not have the high quality of education it currently has. It is local funding that helps to provide for many programs. She added that SMMUSD has been able to preserve these programs for a long time, but now is hitting a wall due to dramatic funding cuts.

Dr. Escarce worried that the community is misinterpreting how Measure R dollars are being used. He used a metaphor to explain how Measure R funds are not enough, now that the general fund revenue has been dramatically reduced, affecting the core curriculum.

#### PARCEL TAX DISCUSSION

Ms. Maez projected on the screen an interactive spreadsheet for board members. The board will examine this spreadsheet over the weekend and take action in the form of a resolution at a special board meeting on Monday, February 1, 2010.

### III PUBLIC COMMENTS

Public Comments is the time when members of the audience may address the Board of Education on items not scheduled on the meeting's agenda. All speakers are limited to three (3) minutes. When there is a large number of speakers, the Board may reduce the allotted time to two (2) minutes per speaker. The Brown Act (Government Code) states that Board members may not engage in discussion of issues raised during "III. Public Comments," except to ask clarifying questions, make a brief announcement, make a brief report on his or her own activities, or to refer the matter to staff. This Public Comment section is limited to twenty (20) minutes.

- *Janis Gabbert, a member of the community, expressed her support for the current elementary music program.*
- *Marianna O'Brien, an SMMUSD teacher, addressed security officers, conference and travel, energy conservation, and textbook adoption.*
- *Sylvia Mendoza-Johnson, a member of the community, emphasized the need to promote the district's successes in order to help a new parcel tax measure pass.*

### IV ADJOURNMENT

It was moved by Ms. Pye, seconded by Dr. Escarce, and seconded 5/0 (Mr. de la Torre and Ms. Leon-Vazquez were absent) to adjourn the workshop at 12:52 p.m. The next meeting will be a special board meeting on **Monday, February 1, 2010**, at 5:30pm at the district office: 1651 16<sup>th</sup> Street, Santa Monica, CA. The next regular meeting will be held on **Thursday, February 4, 2010**, at **5:30 p.m.** in the Malibu City Council Chambers: 23815 Stuart Ranch Road, Malibu, CA.

Approved: \_\_\_\_\_

2/18/10

\_\_\_\_\_  
President

*Benny D. Inell*

\_\_\_\_\_  
Superintendent

*[Signature]*

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## **ATTACHMENTS**

Attached are the following documents:

- Presentation: “The 2010-11 Budget Workshop”
- Document: “Parcel Tax Reduction Plan”

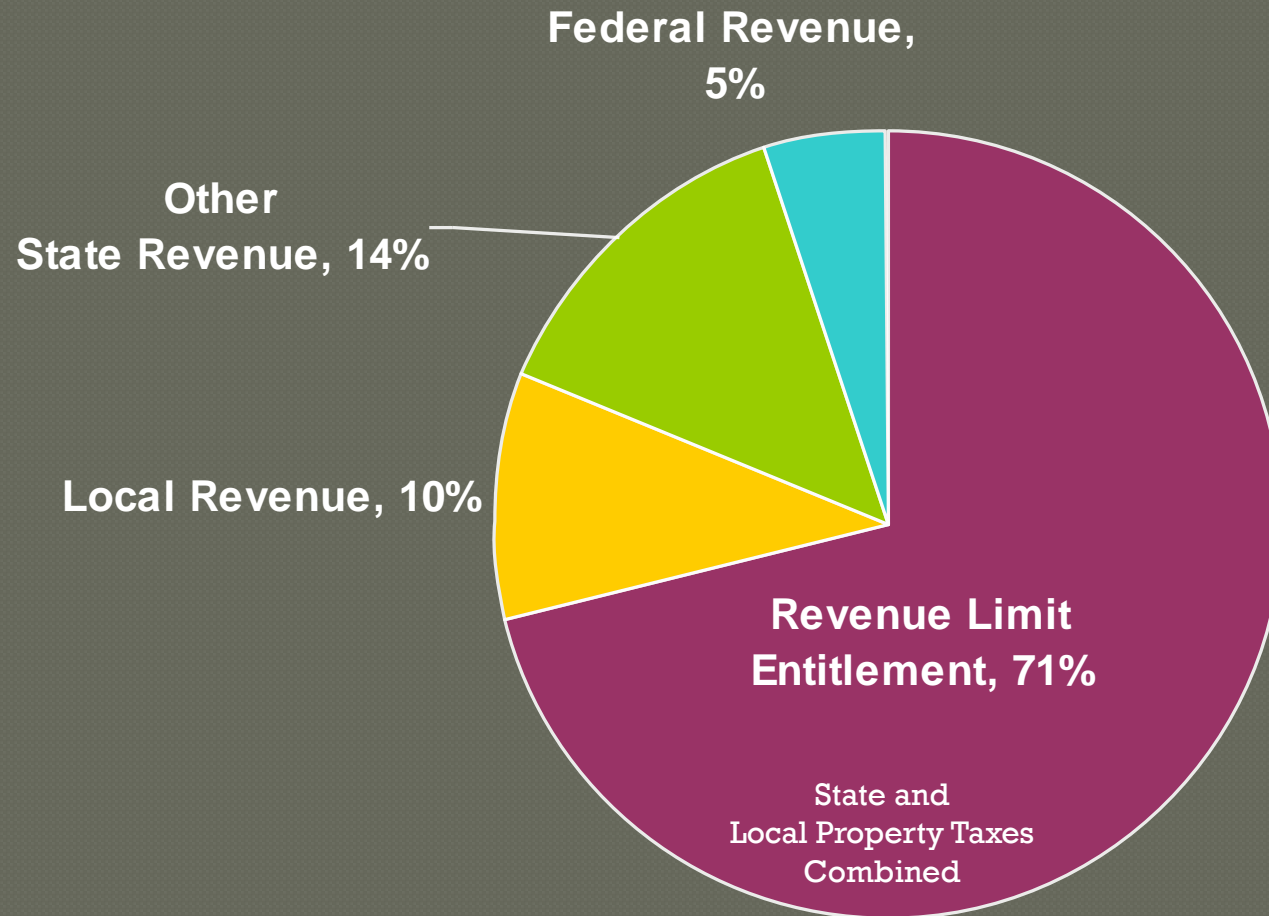
# Santa Monica-Malibu Unified School District



The 2010-11  
Budget Workshop  
January 30, 2010

# SMMUSD Revenue\* 2009-10

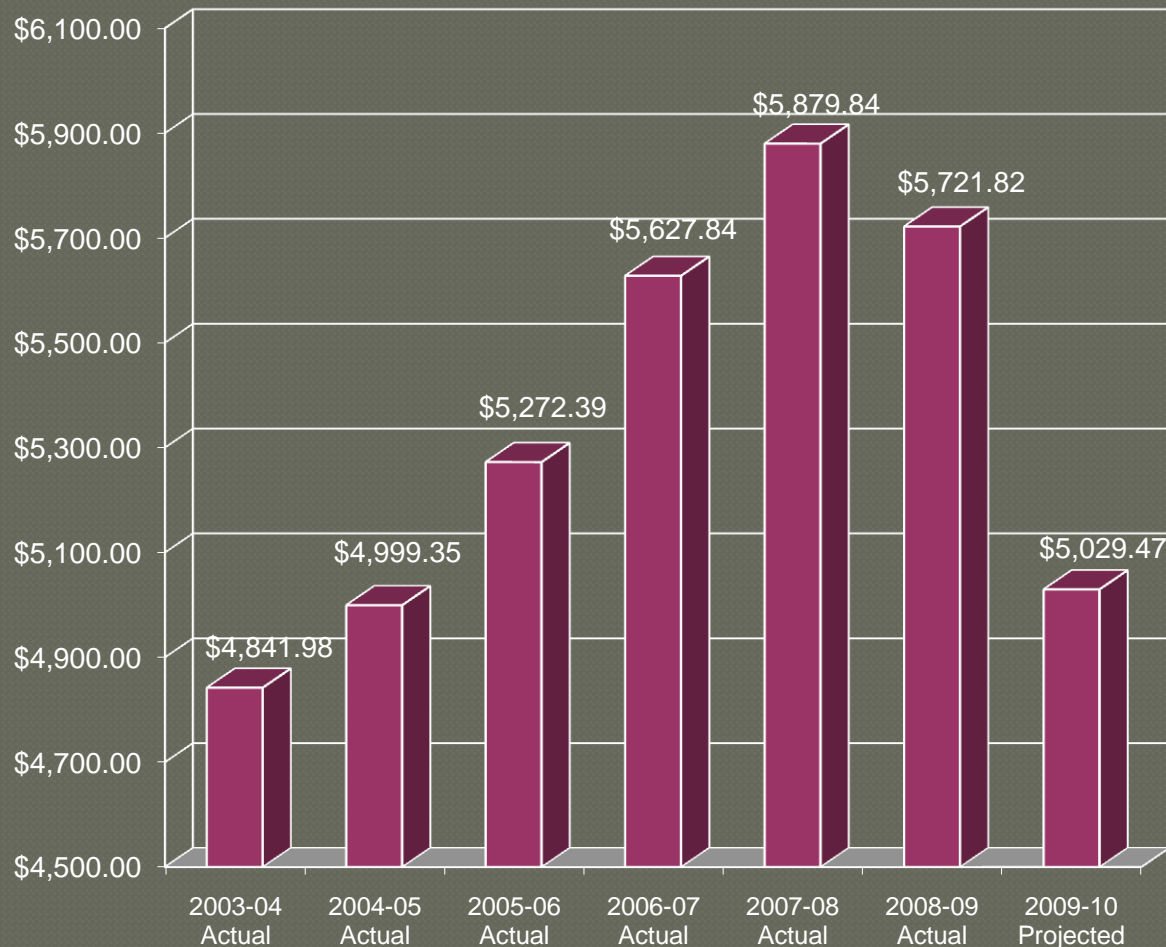
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\*Unrestricted General Fund



# SMMUSD's Seven-Year Funded Revenue Limits

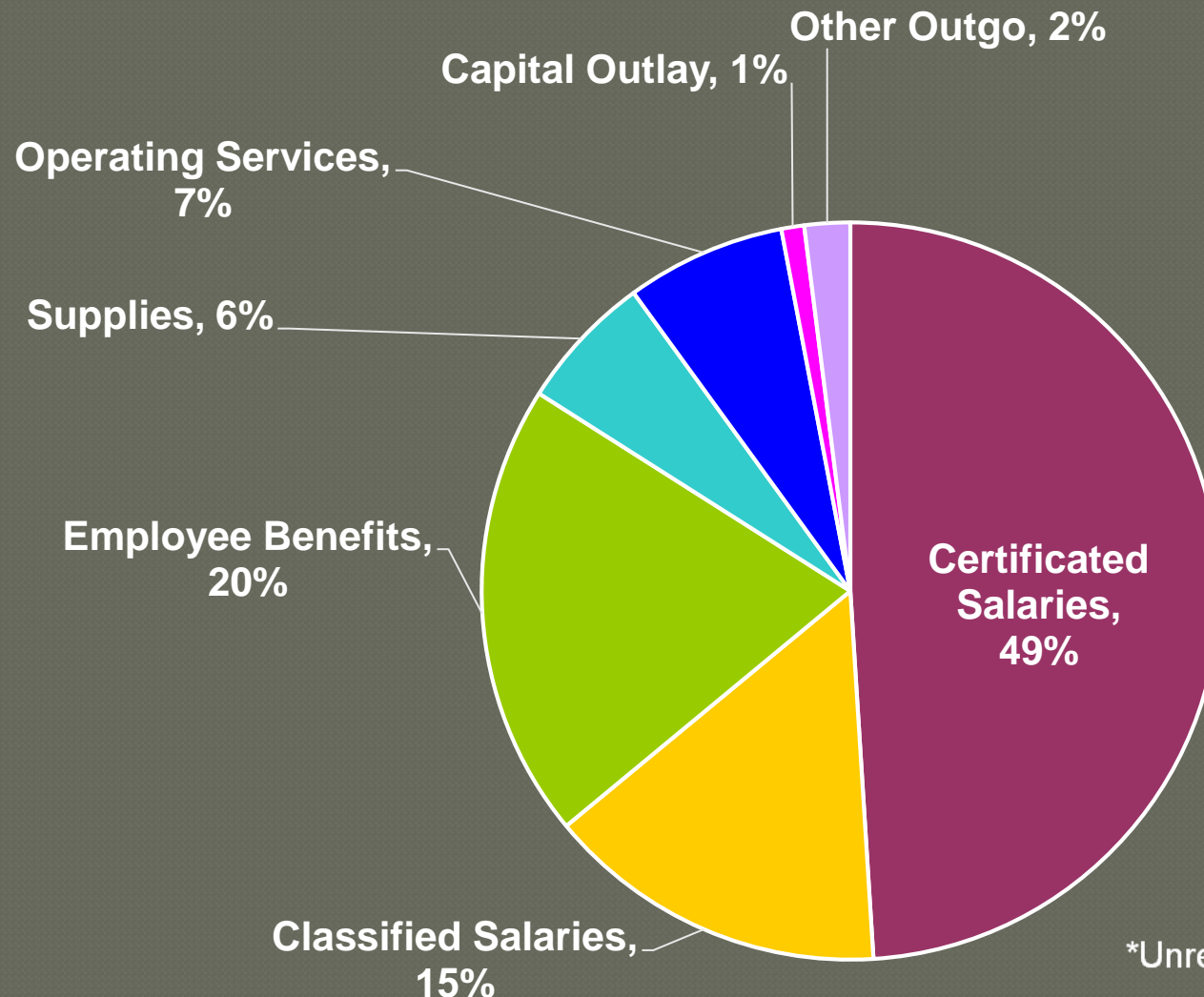


# Projected vs. Actual Funding

Average Unified District

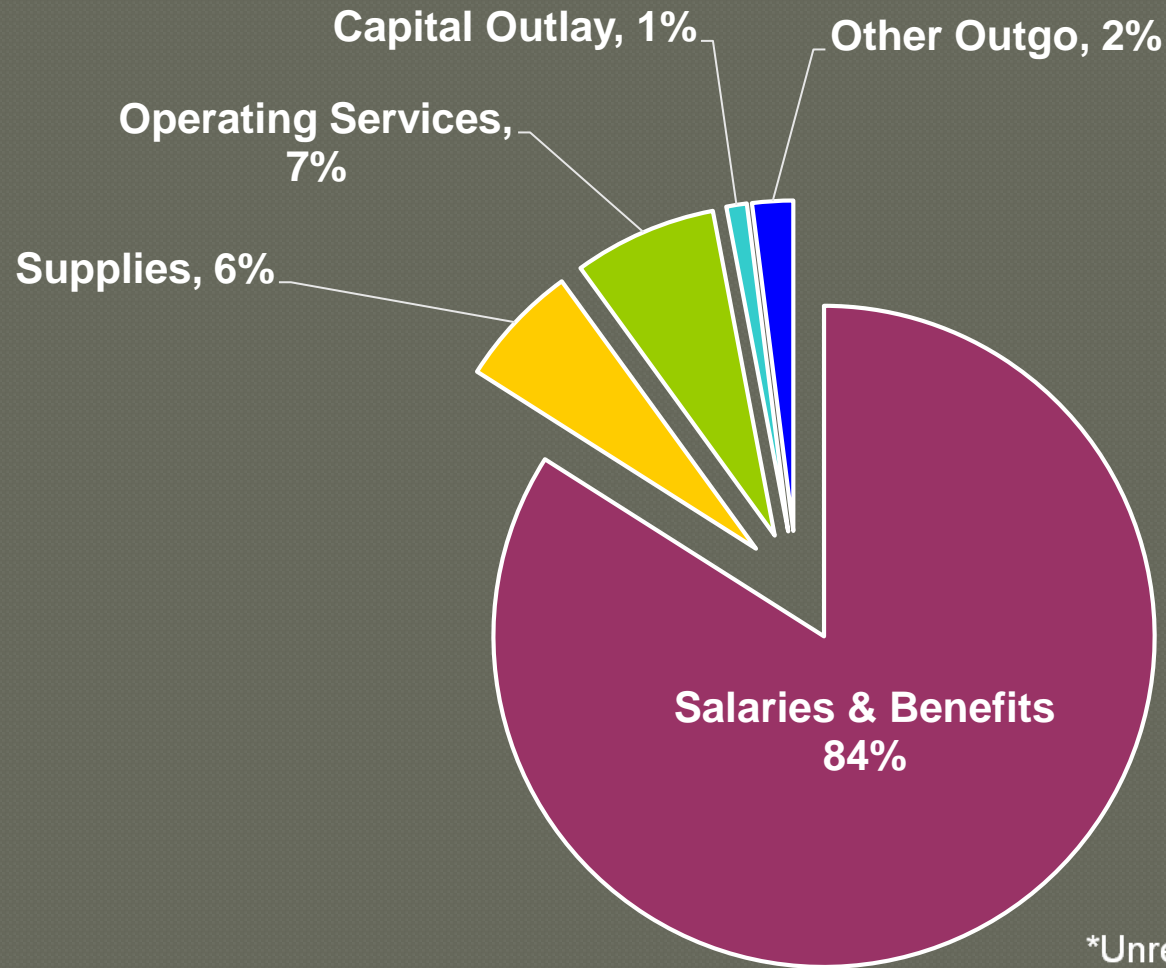


# SMMUSD Expenditures\* 2009-10



\*Unrestricted General Fund

# SMMUSD Expenditures\* 2009-10



\*Unrestricted General Fund

# Variables that Impact SMMUSD's 2010-11 Budget

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## ◉ State Budget

- Governor's proposed budget forecasts further education reductions

## ◉ Collective Bargaining with Employee Groups

- Possibility of furlough days for all employees including management

## ◉ Board Actions

- November 2009 workshop reviewed \$8.7 million in possible reductions

## ◉ Emergency School Funding Measure

- Board approved May 25, 2010, mail-in ballot

# Steps We Have Taken

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- Cut \$4.5 million in 2009-10
  - District office and site administration
  - Samohi reorganization
  - Site support staff
  - Increased class size
  - Contracts
  - Use of state provided flexibility
- Restricted conference and travel
- Reduced energy costs
- Negotiating with employee groups

# Criteria for Reductions

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- ◉ Retain highly qualified staff
- ◉ Minimize impact to class size
- ◉ Continue to provide quality programs
- ◉ Re-evaluate staffing configurations
- ◉ Compare support staff ratios with similar districts
- ◉ Consider eliminating or reducing programs that have lost funding source
- ◉ Use technology to increase efficiency



# Travel and Conference

## PROPOSED REDUCTION

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- Reduction: \$50,000
- General fund dollars are used to provide reimbursement for key conferences & meetings, including travel to & from those meetings.

## RECOMMENDATION

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- All travel and conference is being reviewed by Sr. Cabinet.
- Upon further evaluation, the general fund reduction will be \$10,000 or less.



# Transportation Fees

## PROPOSED REDUCTION

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- Possible revenue enhancement: \$25,000
- The district is required to provide free transportation for some students.
- Other students pay a semester fee for home-to-school transportation. The fee could be increased.

## RECOMMENDATION

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- The loss of ridership would offset any savings generated by an increase in the fee structure. A large percentage of the ridership is on Free and Reduced Lunch, and would therefore not be subject to a fee increase.
- No anticipated savings available
- Staff does not recommend a fee increase for 2010-11

# 2010 Summer School

## PROPOSED REDUCTION

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- Reduction: \$100,000
- With the current flexibility provided by the state, the district will continue receiving funds provided for summer school, regardless of attendance in the program.
- The district could reduce or eliminate:
  - IISS in elementary school
  - IISS in middle school
- High School Credit Recovery Summer School

## RECOMMENDATION

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- High school : ELD, credit recovery, ESY, Connect for Success, AVID World History
- Middle school: Jump Start, ESY
- Elementary school: grades 2-4 (currently), ESY

# Security Officers

## PROPOSED REDUCTION

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- Reduction: \$200,000
- Security officers are provided at secondary schools. Possible reductions could include:
  - Samohi: Reduce from 6 to 5
  - JAMS: Reduce from 2 to 1
  - Lincoln: Reduce from 2 to 1
  - MHS: Reduce from 2 to 1
- Olympic: Stay at 1

## RECOMMENDATION

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- Staff recommends this reduction occur only if the district is unable to reach the desired reduction target.

# Samohi Advisors

## PROPOSED REDUCTION

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- Reduction: \$165,000
- Last year, the board took action to reduce Samohi by one house.
- The board elected to keep the two advisors to allow for a smoother transition.
- The board could reduce by two advisors & keep the ratio of two advisors per house.
- Samohi student-to-advisor ratio is 300:1.

## RECOMMENDATION

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- Staff recommends the reduction of the two advisor positions that were retained for the 2009-10 school year to assist the school in the transition from 6 to 5 houses.

# Samohi Outreach Specialists

## PROPOSED REDUCTION

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- Reduction: \$65,000
- Last year, the board took action to reduce Samohi by one house.
- The board elected to keep the S.O.S. to allow for a smoother transition.
- The board could reduce by one S.O.S. & keep the ratio of one S.O.S. per house.

## RECOMMENDATION

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- Staff recommends the reduction of one S.O.S. position that was retained for the 2009-10 school year to assist the school in the transition from 6 to 5 houses.

# District Reading Specialists

## PROPOSED REDUCTION

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- Reduction: \$240,000
- In the 2008-09 year, the board provided \$240,000 of general fund support to provide reading instruction assistance.

## RECOMMENDATION

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- Staff recommends that Equity Funds be directed to provide reading and/or math intervention/staff development at all levels.



# District Nurses

## PROPOSED REDUCTION

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- Reduction: \$240,000
- The district has 11 nurse FTEs.
  - Our student-to-nurse ratio is less than 1,000:1.
  - Comparative districts range from 1,600:1 to 5,000:1.
- The St. John's Grant has been reduced by \$80,000.
- The district may have to move from a nursing staff based on student enrollment to a nursing staff based on students with medical needs.

## RECOMMENDATION

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- Staff recommends staffing to be assigned to pathways (2 nurses per pathway, and 1 nurse + district supervising nurse at Samohi).  
Assignments within pathways would be based on student medical needs.
  - Note: Would reduce present district staffing from 11 to 8 nurses

# Centralized District Services

## PROPOSED REDUCTION

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- Reduction: \$500,000
- Reduction in:
  - Certificated Administrators
  - Classified Administrators
  - Classified Employees
    - District-based custodians and trades positions
- Clerical and other support.

## RECOMMENDATION

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- Staff recommends reduction of:
  - M & O positions:
    - 1 management position
    - 4 maintenance/grounds/operations FTEs
  - District Office:
    - 1 management position
    - 2 clerical/support FTEs
  - Note: Would impact:
    - Response time to plant repairs
    - Routine building maintenance
    - District services to schools, including:
      - Professional development
      - Substitutes for site custodians
      - BTSA
      - New teacher training/support
    - Business services



# Supplemental Counselors

## PROPOSED REDUCTION

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- Reduction: \$350,000
- The state provided a Supplemental Counseling Grant for middle & high schools.
  - Four counselors hired
  - Either reduced counseling ratios or provided specific intervention services.
- Would result in one fewer counselors at Samohi, JAMS, Lincoln, and Malibu HS.

## RECOMMENDATION

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- Staff recommends the reduction of all supplemental counseling positions.

# Counselors

## PROPOSED REDUCTION

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- Reduction: \$330,000
- Reduction of one counselor at:
  - John Adams
  - Lincoln
  - Malibu High School
  - Olympic High School

## RECOMMENDATION

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- Staff recommends this reduction occur only if the district is unable to reach the desired target.

# Elementary Music

## PROPOSED REDUCTION

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- Reduction: \$900,000
- Students receive once or twice a week instruction in instrumental & choral music.
- Grade 3 music: Once-a-week instruction (\$155,000)
- Grades 4 & 5 music: Twice-a-week instruction (\$475,000)

## RECOMMENDATION

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- Staff recommends, at a minimum, the elimination of grade 3 music.
- Staff recommends the elimination of grades 4 and 5 music only if the district is unable to reach the desired reduction target.

# Energy Conservation

## PROPOSED REDUCTION

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- Reduction: \$200,000
- The district pays approx. \$2 million a year for electrical, water, & gas.
- Through a concerted program involving all students & employees, the district could reduce expenditures by as much as 10%.

## ACTIONS TAKEN

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- An energy saving program has implemented been district wide
  - An energy reduction plan has been implemented. All district sites (schools & district office) have reduced/are planning to reduce the number of refrigerators, microwave ovens, and coffee pots.
  - Utility bills are now monitored monthly, and the data is provided to each site.

# Library Program

## PROPOSED REDUCTION

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- Reduction: \$500,000
- The district funds Elementary Library Coordinators at each elementary school.
- The district funds some library assistants to support certificated librarians.

## RECOMMENDATION

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- Staff recommends the reduction of the 10 ELCs and 4 library assistants only if the district is unable to reach the desired reduction target.

# Contracts

## PROPOSED REDUCTION

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- Reduction: \$200,000

## RECOMMENDATION

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- Staff has reviewed this and anticipates a \$100,000 reduction in general fund contracts and \$100,000 in categorical contracts.

# Elementary Class Size

## PROPOSED REDUCTION

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- Reduction: \$2,200,000
- Current Class Size:
  - K-3 – 23:1
  - 4-5 – 30:1 (Title I schools at 25:1)

## RECOMMENDATION

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- Staff recommends:
  - K-5 – 30:1
  - Title I schools – 27:1
- Staff recommends this level of reduction only if the district is unable to reach the desired reduction target

# Secondary Class Size

## PROPOSED REDUCTION

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- Reduction: \$1,600,000
- Current Class Size:
  - 32:1 (JAMS at 30:1)
- Common Class Size Range: 28-36

## RECOMMENDATION

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- Staff recommends:
  - 6-12 – 35:1
  - Common Class Size Range: 31-39
- Staff recommends this level of reduction only if the district is unable to reach the desired reduction target.



# Cell Phones

## PROPOSED REDUCTION

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- Reduction: \$30,000
- Would end cell phone reimbursements & allowances for every employee in district

## RECOMMENDATION

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- The staff is not recommending eliminating cell phone stipends. Cell phones are used to contact mobile employees, serve as a means of communication during emergencies, and are essential to district business.

# School Changes

## PROPOSED REDUCTION

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- Close or consolidate small schools
- Consolidate CDS Programs to Support Pathways

## RECOMMENDATION

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- The staff is not recommending the closure or consolidation of schools at this time. This option will be considered if additional reductions are needed in future years.
- Staff is studying the deployment of CDS programs to support pathways. This will not result in a general fund cost savings.

# School Site Staff Changes

## PROPOSED REDUCTION

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- Eliminate Dean of Students and admin. asst. to Dean of Students positions at Samohi (Reduction: \$180,000)
- Advisors - reduce work year
- Department Chairs

## RECOMMENDATION

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- Staff recommends that the Dean of Students and admin. asst. to Dean of Students positions be eliminated.
- Staff is not recommending changing the work year/assignment for advisors & department chairs at this time

# Athletics Program

## PROPOSED REDUCTION

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- Reduction: \$80,000
- Reduce H.S. athletics programs (frosh/soph)

## RECOMMENDATION

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- Staff is not recommending a reduction in the athletic program at this time. Staff only recommends this reduction occur if the district is unable to reach the desired reduction target.

# Child Development Services

## PROPOSED REDUCTION

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- Reduction: \$75,000
- Eliminate district general fund support to CDS

## RECOMMENDATION

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- Staff recommends the elimination of general fund monies to support CDS program.
  - Would necessitate additional reductions in CDS budget.

# Instructional Materials

## PROPOSED REDUCTION

- Reduction: \$250,000
- 2011-12 Textbook purchase

## RECOMMENDATION

- Staff recommends postponing the textbook adoption for the 2011-12 year and transferring those monies to support the general education program.

## Parcel Tax and Reduction Plan - 2010-11 Budget

<u>New Funding</u>	No parcel tax	<u>\$225/parcel</u>	<u>\$198/parcel</u>	<u>Variable</u>
Parcel tax	0	\$ 6,500,000	\$ 5,700,000	\$ 5,675,265
<u>Proposed Reductions</u>	<u>Amount</u>			
advisors -Samohi	\$ 165,000	\$ 165,000	\$ 165,000	\$ 165,000
athletic programs - HS	\$ 80,000			\$ -
CDS contribution	\$ 75,000	\$ 75,000	\$ 75,000	\$ 75,000
class size - elementary	\$ 2,200,000	\$ 600,000	\$ 600,000	\$ 600,000
class size - secondary	\$ 1,600,000	\$ 500,000	\$ 500,000	\$ 500,000
contracts	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
counselors	\$ 330,000			
district office reductions	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000
elementary music	\$ 900,000	\$ 155,000	\$ 155,000	\$ 155,000
energy/utility conservation	\$ 200,000	\$ 200,000	\$ 200,000	\$ 200,000
instructional mtl's - Tier III	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
library programs	\$ 500,000	\$ -	\$ -	\$ -
negotiations	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000
nurses	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
outreach spec. - Samohi	\$ 65,000	\$ 65,000	\$ 65,000	\$ 65,000
reading specialists	\$ 240,000	\$ 240,000	\$ 240,000	\$ 240,000
security officers	\$ 200,000			
site administration - Samohi	\$ 180,000	\$ 180,000	\$ 180,000	\$ 180,000
summer school	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000
supplemental counselors	\$ 350,000	\$ 350,000	\$ 350,000	\$ 350,000
travel and conference	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Total	\$ 10,385,000	\$ 5,830,000	\$ 5,830,000	\$ 5,830,000
	No parcel tax	<u>\$225/parcel</u>	<u>\$198/parcel</u>	<u>Variable</u>

## Revenue/Expenditure/Fund Balance Summaries

NO PARCEL TAX	2009-10	2010-11	2011-12	2012-13	2013-14
Revenue	67,288,383	67,433,409	68,734,407	70,359,329	72,476,165
Expenditures	75,584,856	71,845,676	74,973,205	76,661,048	78,406,576
Increase(Decrease)	(8,296,473)	(4,412,267)	(6,238,799)	(6,301,719)	(5,930,411)
Beginning Fund Balance	20,428,016	12,131,543	7,719,275	1,480,477	(4,821,243)
Ending Fund Balance	12,131,543	7,719,275	1,480,477	(4,821,243)	(10,751,654)
3% Contingency	3,797,666	3,446,845	3,510,708	3,400,000	3,400,000
Unappropriated Amount	8,333,877	4,272,430	(2,030,231)	(8,221,243)	(14,151,654)

PARCEL TAX @ \$225	2009-10	2010-11	2011-12	2012-13	2013-14
Revenue	67,288,383	73,933,409	75,234,407	76,859,329	78,976,165
Expenditures	75,584,856	76,400,676	79,596,530	81,353,723	83,169,641
Increase(Decrease)	(8,296,473)	(2,467,267)	(4,362,124)	(4,494,394)	(4,193,476)
Beginning Fund Balance	20,428,016	12,131,543	9,664,275	5,302,152	807,758
Ending Fund Balance	12,131,543	9,664,275	5,302,152	807,758	(3,385,719)
3% Contingency	3,672,666	3,321,845	3,385,708	3,300,000	3,300,000
Unappropriated Amount	8,333,877	6,217,430	1,791,444	(2,592,242)	(6,785,719)

PARCEL TAX @ \$198	2009-10	2010-11	2011-12	2012-13	2013-14
Revenue	67,288,383	73,133,409	74,434,407	76,059,329	78,176,165
Expenditures	75,584,856	76,400,676	79,596,530	81,353,723	83,169,641
Increase(Decrease)	(8,296,473)	(3,267,267)	(5,162,124)	(5,294,394)	(4,993,476)
Beginning Fund Balance	20,428,016	12,131,543	8,864,275	3,702,152	(1,592,242)
Ending Fund Balance	12,131,543	8,864,275	3,702,152	(1,592,242)	(6,585,719)
3% Contingency	3,672,666	3,321,845	3,385,708	3,300,000	3,300,000
Unappropriated Amount	8,333,877	5,417,430	191,444	(4,992,242)	(9,985,719)

PARCEL TAX @ \$Variable	2009-10	2010-11	2011-12	2012-13	2013-14
Revenue	67,288,383	73,108,674	74,409,672	76,034,594	78,151,430
Expenditures	75,584,856	76,400,676	79,596,530	81,353,723	83,169,641
Increase(Decrease)	(8,296,473)	(3,292,002)	(5,186,858)	(5,319,129)	(5,018,211)
Beginning Fund Balance	20,428,016	12,131,543	8,839,540	3,652,682	(1,666,447)
Ending Fund Balance	12,131,543	8,839,540	3,652,682	(1,666,447)	(6,684,658)
3% Contingency	3,672,666	3,321,845	3,385,708	3,300,000	3,300,000
Unappropriated Amount	8,333,877	5,392,695	141,974	(5,066,447)	(10,084,658)



SANTA MONICA - MALIBU USD  
MULTI-YEAR PROJECTION  
UNRESTRICTED GENERAL FUND  
1/13/2010

**NO PARCEL TAX**

Description	2009-10 WORKING	2010-11 PROJECTED	2011-12 PROJECTED	2012-13 PROJECTED	2013-14 PROJECTED
Revenue:					
Revenue Limit	54,365,565	54,716,501	55,742,951	56,927,472	58,560,518
Other Federal	100,000	100,000	100,000	100,000	100,000
Other State Apportionments	748,847	752,166	767,516	767,516	767,516
Class Size Reduction	2,817,533	2,817,533	2,817,533	2,817,533	2,817,533
Other State (Lottery...)	1,270,460	1,270,460	1,270,460	1,270,460	1,270,460
Meas. "R"	10,264,436	10,367,080	10,574,422	10,859,931	11,185,729
<b>NEW PARCEL TAX</b>		-	-	-	-
All Other Local Income	10,947,440	11,337,584	11,389,440	11,544,333	11,702,324
Interfund Transfer In	108,335				
Local General Fund Contribution	(16,521,933)	(17,115,616)	(17,115,616)	(17,115,616)	(17,115,616)
TIER III - Categorical Flexibility	3,187,700	3,187,700	3,187,700	3,187,700	3,187,700
	67,288,383	67,433,409	68,734,407	70,359,329	72,476,165
Expenditure:					
Certificated Salary	43,895,651	46,186,364	46,879,160	47,582,347	48,296,082
Classified Salaries	11,166,337	11,582,776	11,756,518	11,932,865	12,111,858
Benefits	16,410,910	17,614,840	18,495,582	19,420,361	20,391,379
Supplies/Books	1,317,312	1,369,732	1,369,732	1,369,732	1,369,732
Other Operational Costs	5,925,062	6,245,164	5,740,164	5,740,164	5,740,164
Capital Outlay	25,000				
Indirect	(1,230,416)	(843,200)	(843,200)	(843,200)	(843,200)
Transfer Out	75,000	75,000	75,000	75,000	75,000
<b>REDUCTION PLAN SALARIES</b>		(7,650,000)	(7,764,750)	(7,881,221)	(7,999,440)
<b>REDUCTION PLAN FURLOUGHS</b>	(2,000,000)	(2,000,000)			
<b>REDUCTION PLAN OTHER</b>		(735,000)	(735,000)	(735,000)	(735,000)
	75,584,856	71,845,676	74,973,205	76,661,048	78,406,576
Increase (Decrease) Fund Balance	(8,296,473)	(4,412,267)	(6,238,799)	(6,301,719)	(5,930,411)
Beginning	22,456,389	12,131,543	7,719,275	1,480,477	(4,821,243)
REPAYMENT TO FUND 21	(2,028,373)				
	20,428,016	12,131,543	7,719,275	1,480,477	(4,821,243)
Fund Balance	12,131,543	7,719,275	1,480,477	(4,821,243)	(10,751,654)
Reserve- Revolving cash, Store	125,000	125,000	125,000	100,000	100,000
Total Available Fund Balance	12,006,543	7,594,275	1,355,477	(4,921,243)	(10,851,654)
3% Contingency Reserve	3,672,666	3,321,845	3,385,708	3,300,000	3,300,000
Unappropriated Balance	8,333,877	4,272,430	(2,030,231)	(8,221,243)	(14,151,654)

SANTA MONICA - MALIBU USD  
MULTI-YEAR PROJECTION  
UNRESTRICTED GENERAL FUND  
1/13/2010

**PARCEL TAX @ \$225**

Description	2009-10 WORKING	2010-11 PROJECTED	2011-12 PROJECTED	2012-13 PROJECTED	2013-14 PROJECTED
Revenue:					
Revenue Limit	54,365,565	54,716,501	55,742,951	56,927,472	58,560,518
Other Federal	100,000	100,000	100,000	100,000	100,000
Other State Apportionments	748,847	752,166	767,516	767,516	767,516
Class Size Reduction	2,817,533	2,817,533	2,817,533	2,817,533	2,817,533
Other State (Lottery...)	1,270,460	1,270,460	1,270,460	1,270,460	1,270,460
Meas. "R"	10,264,436	10,367,080	10,574,422	10,859,931	11,185,729
<b>NEW PARCEL TAX</b>		<b>6,500,000</b>	<b>6,500,000</b>	<b>6,500,000</b>	<b>6,500,000</b>
All Other Local Income	10,947,440	11,337,584	11,389,440	11,544,333	11,702,324
Interfund Transfer In	108,335				
Local General Fund Contribution	(16,521,933)	(17,115,616)	(17,115,616)	(17,115,616)	(17,115,616)
TIER III - Categorical Flexibility	3,187,700	3,187,700	3,187,700	3,187,700	3,187,700
	67,288,383	73,933,409	75,234,407	76,859,329	78,976,165
Expenditure:					
Certificated Salary	43,895,651	46,186,364	46,879,160	47,582,347	48,296,082
Classified Salaries	11,166,337	11,582,776	11,756,518	11,932,865	12,111,858
Benefits	16,410,910	17,614,840	18,495,582	19,420,361	20,391,379
Supplies/Books	1,317,312	1,369,732	1,369,732	1,369,732	1,369,732
Other Operational Costs	5,925,062	6,245,164	5,740,164	5,740,164	5,740,164
Capital Outlay	25,000				
Indirect	(1,230,416)	(843,200)	(843,200)	(843,200)	(843,200)
Transfer Out	75,000	75,000	75,000	75,000	75,000
<b>REDUCTION PLAN SALARIES</b>		<b>(3,095,000)</b>	<b>(3,141,425)</b>	<b>(3,188,546)</b>	<b>(3,236,375)</b>
<b>REDUCTION PLAN FURLOUGHS</b>	<b>(2,000,000)</b>	<b>(2,000,000)</b>			
<b>REDUCTION PLAN OTHER</b>		<b>(735,000)</b>	<b>(735,000)</b>	<b>(735,000)</b>	<b>(735,000)</b>
	75,584,856	76,400,676	79,596,530	81,353,723	83,169,641
Increase (Decrease) Fund Balance	(8,296,473)	(2,467,267)	(4,362,124)	(4,494,394)	(4,193,476)
Beginning	22,456,389	12,131,543	9,664,275	5,302,152	807,758
REPAYMENT TO FUND 21	(2,028,373)				
	20,428,016	12,131,543	9,664,275	5,302,152	807,758
Fund Balance	12,131,543	9,664,275	5,302,152	807,758	(3,385,719)
Reserve- Revolving cash, Store	125,000	125,000	125,000	100,000	100,000
Total Available Fund Balance	12,006,543	9,539,275	5,177,152	707,758	(3,485,719)
3% Contingency Reserve	3,672,666	3,321,845	3,385,708	3,300,000	3,300,000
Unappropriated Balance	8,333,877	6,217,430	1,791,444	(2,592,242)	(6,785,719)

SANTA MONICA - MALIBU USD  
MULTI-YEAR PROJECTION  
UNRESTRICTED GENERAL FUND  
1/13/2010

**PARCEL TAX @ \$198**

Description	2009-10 WORKING	2010-11 PROJECTED	2011-12 PROJECTED	2012-13 PROJECTED	2013-14 PROJECTED
Revenue:					
Revenue Limit	54,365,565	54,716,501	55,742,951	56,927,472	58,560,518
Other Federal	100,000	100,000	100,000	100,000	100,000
Other State Apportionments	748,847	752,166	767,516	767,516	767,516
Class Size Reduction	2,817,533	2,817,533	2,817,533	2,817,533	2,817,533
Other State (Lottery...)	1,270,460	1,270,460	1,270,460	1,270,460	1,270,460
Meas. "R"	10,264,436	10,367,080	10,574,422	10,859,931	11,185,729
<b>NEW PARCEL TAX</b>		<b>5,700,000</b>	<b>5,700,000</b>	<b>5,700,000</b>	<b>5,700,000</b>
All Other Local Income	10,947,440	11,337,584	11,389,440	11,544,333	11,702,324
Interfund Transfer In	108,335				
Local General Fund Contribution	(16,521,933)	(17,115,616)	(17,115,616)	(17,115,616)	(17,115,616)
TIER III - Categorical Flexibility	3,187,700	3,187,700	3,187,700	3,187,700	3,187,700
	67,288,383	73,133,409	74,434,407	76,059,329	78,176,165
Expenditure:					
Certificated Salary	43,895,651	46,186,364	46,879,160	47,582,347	48,296,082
Classified Salaries	11,166,337	11,582,776	11,756,518	11,932,865	12,111,858
Benefits	16,410,910	17,614,840	18,495,582	19,420,361	20,391,379
Supplies/Books	1,317,312	1,369,732	1,369,732	1,369,732	1,369,732
Other Operational Costs	5,925,062	6,245,164	5,740,164	5,740,164	5,740,164
Capital Outlay	25,000				
Indirect	(1,230,416)	(843,200)	(843,200)	(843,200)	(843,200)
Transfer Out	75,000	75,000	75,000	75,000	75,000
<b>REDUCTION PLAN SALARIES</b>		<b>(3,095,000)</b>	<b>(3,141,425)</b>	<b>(3,188,546)</b>	<b>(3,236,375)</b>
<b>REDUCTION PLAN FURLOUGHS</b>	<b>(2,000,000)</b>	<b>(2,000,000)</b>			
<b>REDUCTION PLAN OTHER</b>		<b>(735,000)</b>	<b>(735,000)</b>	<b>(735,000)</b>	<b>(735,000)</b>
	75,584,856	76,400,676	79,596,530	81,353,723	83,169,641
Increase (Decrease) Fund Balance	(8,296,473)	(3,267,267)	(5,162,124)	(5,294,394)	(4,993,476)
Beginning	22,456,389	12,131,543	8,864,275	3,702,152	(1,592,242)
REPAYMENT TO FUND 21	(2,028,373)				
	20,428,016	12,131,543	8,864,275	3,702,152	(1,592,242)
Fund Balance	12,131,543	8,864,275	3,702,152	(1,592,242)	(6,585,719)
Reserve- Revolving cash, Store	125,000	125,000	125,000	100,000	100,000
Total Available Fund Balance	12,006,543	8,739,275	3,577,152	(1,692,242)	(6,685,719)
3% Contingency Reserve	3,672,666	3,321,845	3,385,708	3,300,000	3,300,000
Unappropriated Balance	8,333,877	5,417,430	191,444	(4,992,242)	(9,985,719)