

# SARC School Accountability Report Card 2005-2006



## Santa Monica-Malibu Unified School District

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## McKinley Elementary School

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The California Constitution requires that a School Accountability Report Card (SARC) be prepared annually for each school. The Education Code states that the SARC "shall provide data by which parents can make meaningful comparisons between public schools enabling them to make informed decisions on which school to enroll their children." We believe that information contained in this report will enable you, the reader, to gain an accurate and realistic picture of McKinley Elementary School.

### Vision Statement

As a community of learners, the Santa Monica-Malibu Unified School District works together in a nurturing environment to help students be visionary, versatile thinkers; resourceful, life-long learners; effective, multi-lingual communicators and global citizens. We are a richly varied community that values the contributions of all its members. We exist to prepare all students in their pursuit of academic achievement and personal health and to support and encourage them in their development of intellectual, artistic, technological, physical and social expression.

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## Principal's Message

Since 1906, McKinley Elementary School has been a valued member of the Santa Monica Community. We are especially proud to be one of the most diverse elementary schools in the Santa Monica-Malibu Unified School District. This diversity offers us a wealth of learning experiences.

Our families value their children's education and have high expectations for their achievement. Our school has an Academic Performance Index of 862. Our students' accomplishments on these standardized tests are a testament to the staff's belief that all students are capable of high levels of achievement.

Our school was honored by the state of California with the Academic Achievement award given to select Title I schools who demonstrate the commitment to all students achieving academic success.

McKinley's educators bring a wide range of instructional techniques, strategies and academic strengths to enhance the core educational program. Our educators have many years of experience; many have master's degrees, are working on or have completed their doctorates, are national board certified and have extensive training in their fields. Our staff has taught thousands of children, helping them successfully launch their life-long journey of learning.

As a quality public school institution, our goal is to provide a rigorous yet nurturing education for each and every child. Our school motto, "McKinley P.R.I.D.E." is an acronym describing what is expected from our students, staff, and families. We are Peaceful, Respectful Intelligent, Diverse, and Enthusiastic learners.

Our school community continues:

- To provide a challenging and enriching curriculum that meets the needs of all students
- To enhance our Fine Arts programs supplemented with classroom instruction
- To promote good citizenship through programs such as "Cool Tools"
- To ensure a safe, clean, welcoming environment for our staff, students and families
- To continue to foster parent participation and collaboration in our school



Irene Gonzales, Principal

## School Description

McKinley Elementary is a beautiful, mission style public school in Santa Monica serving nearly 400 students in K-5th grade. With its small classes, outstanding educators, our Fine Arts programs, lush gardens and large play areas, McKinley is one of SMMUSD "best kept secrets". Our Child Development Program includes four preschool classes, with approximately 80 students. Our current class size is 20 students in K-3rd grade and up to 30 students in 4th & 5th grade. In addition to our regular program, there are specialized support services through Special Education to serve identified students.

The curriculum is differentiated to meet the needs of ALL students. For example, students identified as Gifted and Talented Education (GATE) and students learning English as a Second Language, are served within the regular classes with additional support. All students receive instruction in visual arts through the P.S. Arts program. General music is provided to students in grades K-3 with students in 4th & 5th grade also receiving instrumental music instruction. In addition to our teaching staff, our staff includes instructional assistants in every classroom, part-time nurse, school psychologist, speech pathologist, and two physical activities specialists; classified staff includes office staff, custodial and cafeteria workers. We provide child-care before and after school in partnership with the City of Santa Monica as well as after school enrichment classes and sports.

## School Mission Statement

"We are McKinley's P.R.I.D.E." At McKinley School, staff, parents, and community members work together to create a Peaceful and Respectful learning environment. We believe that ALL students are Intelligent and are capable of high levels of achievement. We celebrate and value our Diversity. We promote an Enthusiasm towards learning so that ALL students are successful throughout their years at McKinley School and beyond.

## Opportunities for Parent Involvement

Parent involvement is always encouraged and positively impacts the success of our school. There are numerous volunteer as well as committee opportunities. These include our Parent Teacher Association (PTA), English Language Advisory Committee (ELAC), and our School Site Governance Council.

Our Community Liaison provides access and information to our parents enabling them to become partners in their children's education. "Coffee with the Principal" held monthly, offers parents opportunities to share thoughts and ideas and to learn more about McKinley. Our extensive parent email list allows for regular communication in addition to paper, web site and telephone communications. Please contact Liz Oyenoki at 828-5011, ext.120 or Lily Marquez, ext. 122 for more information.



## School Enrollment & Demographic Information

### Student Enrollment by Grade Level

This table displays the number of students enrolled in each grade level at the school.

Grade Level	Number of Students
Kindergarten	67
Grade 1	66
Grade 2	61
Grade 3	77
Grade 4	59
Grade 5	73
<b>Total Enrollment</b>	<b>403</b>

### Student Enrollment by Group

This table displays the percent of students enrolled at the school who are identified as being in a particular group.

Racial / Ethnic Category	Percent of Total Enrollment
African-American	10.4
American Indian or Alaska Native	0.0
Asian	8.4
Filipino	0.7
Hispanic or Latino	38.7
Pacific Islander	0.0
White (Not Hispanic)	39.2
Multiple or No Response	2.5
Socioeconomically Disadvantaged	47.2
English Learners	29.0
Students with Disabilities	13.0

## School Safety, Discipline & Climate for Learning

Annual staff review of the school's safety plan was conducted in September 1, 2005. School grounds are open at 7:00 am for morning childcare, and close at 6:00 pm when childcare ends their program. Breakfast is served at 7:45am in the cafeteria with supervision. The playground opens for all students at 8:15 am. Playground supervision is available before school beginning at 8:15am, after school for students enrolled in childcare or after school programs, at recess and for the lunch periods.

To insure a safe learning environment, only one gate is open after the start of classes. The perimeter gates are locked during the regular school day with one rear gate and the main gate to the office area being the only gates open at the end of the school day. All visitors on campus must sign in at the main office and receive a "Visitors Badge" which must be worn while they are on campus.

McKinley's educators and staff utilize the Cool Tools Program. This program guides students in the development of problem-solving skills that enable them to reflect on decision-making, self-advocacy and foster skills that encourage and support their personal resiliency.

McKinley provides a variety of before and after-school programs for our parents and their students. The Boys and Girls Club of Santa Monica provides a Homework Club after school. The Santa Monica-Malibu School district in a joint venture with the City of Santa Monica provides childcare for our students. Lower Crest Program (Grades K-3) is operated and funded by SMMUSD. Upper CREST Program (Grades 4 & 5) is operated and funded by the City of Santa Monica. Both programs provide for before and after school programs, homework assistance, playground access, arts enrichment programs, activities, and presenters. McKinley also provides after school academic intervention programs for students needing assistance with reading, language arts, and mathematics.

Classroom space is allocated per the needs of each classroom teacher or support provider. Appropriate space is available for designated services as well (Resource, Speech and Language, Adaptive PE, Physical Therapy, School Counseling and Occupational Therapy).



## Suspensions & Expulsions

This table displays the rate of suspensions and expulsions (the total number of incidents divided by the total enrollment) at the school and district levels for the most recent three-year period.

Rate	School			District		
	2003-04	2004-05	2005-06	2003-04	2004-05	2005-06
Suspensions	0.0404	0.0535	0.0223	0.0534	0.0709	0.0680
Expulsions	0	0	0	0.0003	0.0008	0.0007



## School Facilities

McKinley Elementary School has dedicated classroom space used for teaching and learning. Our playground areas are ample, and the small playground in the front of the school is in the process of being upgraded to insure that the needs of all the younger students who currently use this area are met. The beautiful outside garden area is regularly used for small group activities, special projects and events. The auditorium was recently remodeled with a new curtain for the stage, paint and blinds. To celebrate the upcoming 100th anniversary, murals were added around the school to reflect our "McKinley P.R.I.D.E."



McKinley Elementary School has a full time day custodian and a full time night custodian. Both custodians have ample time to clean and maintain the school as needed; cleaning schedules are periodically reviewed to assure cleanliness. We occasionally receive additional assistance to 'deep clean' areas during holidays. We also receive the service of two gardeners one day per week (Thursday), lawns are mowed and edged, plants are pruned, trimmed, and maintained as needed. This facility which supports our school is well maintained and in well functioning condition.

Needed maintenance includes routine roof maintenance to keep warranties in effect, and deferred maintenance projects include flooring replacement, interior and exterior painting, and some light asphalt repairs. We are proud that our school district takes great efforts to ensure that our school is clean, safe, and functional. There are no emergency needs as defined by the Office of Public School Construction. For more information please visit <http://www.cde.ca.gov/ta/ac/sa/sarcnews040005.asp>



## School Facility Conditions - Results of Inspection & Evaluation

Evaluation Part	Facility in Good Repair?	Person Certifying	Date Certified	Deficiency and Remedial Actions Taken or Planned	Date Action Taken or Planned
Gas Leaks	Yes	J.W.Berriman	11/30/2006		
Mechanical Systems	Yes	J.W.Berriman	11/30/2006		
Windows/Doors/Gates (interior and exterior)	Yes	J.W.Berriman	11/30/2006		
Interior Surfaces (walls, floors and ceilings)	Yes	J.W.Berriman	11/30/2006	Carpeting Replaced	7/05-8/05
Hazardous Materials (interior and exterior)	Yes	J.W.Berriman	11/30/2006		
Structural Damage	Yes	J.W.Berriman	11/30/2006		
Fire Safety	Yes	J.W.Berriman	11/30/2006		
Electrical (interior/exterior)	Yes	J.W.Berriman	11/30/2006		
Pest/Vermin Infestation	Yes	J.W.Berriman	11/30/2006		
Drinking Fountains (inside/outside)	Yes	J.W.Berriman	11/30/2006		
Restrooms	Yes	J.W.Berriman	11/30/2006		
Sewer	Yes	J.W.Berriman	11/30/2006		
Playground/School Grounds	Yes	J.W.Berriman	11/30/2006		
Other	Yes	J.W.Berriman	11/30/2006		
How old is this school?	1923				
Deferred Maintenance Projects at this site?	Yes				
Modernization Projects?	No				

## California Standards Tests (CST)

The California Standards Tests (CST) show how well students are doing in relation to the state content standards. The CSTs include English-language arts and mathematics in grades 2 through 11; science in grades 4, 8, 9, 10, and 11; and history-social science in grades 8, 10, and 11. Student scores are reported as performance levels. Detailed information regarding CST results for each grade and proficiency level, including the percent of students not tested, can be found at the CDE Web site at <http://star.cde.ca.gov>. Note: To protect student privacy, scores are not shown when the number of students tested is 10 or less.

The California Standards Tests in English-language arts, mathematics, science, and history-social science are administered only to students in California public schools. Except for a writing component that is administered as part of the grade four and seven English-language arts tests, all questions are multiple choice. These tests were developed specifically to assess students' knowledge of the California content standards. The State Board of Education adopted these standards that specify what all California children are expected to know and be able to do in each grade or course. The 2006 CSTs were required for students who were enrolled in the following grades/courses at the time of testing or who had completed a course during the 2005–06 school year, including 2005 summer school.

All Students in Grades 2 – 11	English-Language Arts
All Students in Grades 2 – 9	Mathematics
All Students in Grades 5, 8, and 10	Science
Grade 8 – 11 students who completed	Algebra I, Geometry, Algebra II, or Integrated Mathematics 1, 2, or 3
Grade 8 and 9 students who did not complete one of the above math courses during the school year	General Mathematics
Grade 9 and 10 students who completed Algebra II or Integrated Mathematics 3 during the previous grade and grade 11 students who completed Algebra II or Integrated Mathematics 3 anytime before 2006 testing began, including students taking higher mathematics courses or no mathematics course	Summative High School Mathematics
All Students in Grades 8, 10, and 11	History-Social Science
Grade 9 – 11 students who completed	Earth Science, Biology, Chemistry, Physics, or Integrated/Coordinated Science 1, 2, 3, or 4

CST scores are reported as one of five performance levels from advanced to far below basic. The scores are used for calculating each school's Academic Performance Index (API). Only the results of the California English-Language Arts and Mathematics Standards Tests are used to determine the progress elementary and middle schools are making toward meeting the federal No Child Left Behind (NCLB) Act of 2001 adequate yearly progress (AYP) requirement of having all students score at proficient or above on these tests.

## CST Results by Student Group - Most Recent Year

This table displays the percent of students, by group, achieving at the Proficient or Advanced level (meeting or exceeding the state standards) for the most recent testing period.

Group	Percent of Students Scoring at Proficient or Advanced		
	English-Language Arts	Mathematics	Science
African American	53	56	*
Asian	91	86	*
Filipino	*	*	
Hispanic or Latino	52	69	50
White (Not Hispanic)	78	82	54
Male	65	79	61
Female	67	68	42
Economically Disadvantaged	53	68	43
English Learners	56	73	50
Students with Disabilities	32	47	*

## CST Results for All Students -- Three-Year Comparison

This table displays the percent of students achieving at the Proficient or Advanced level (meeting or exceeding the state standards).

Subject	School			District			State		
	2004	2005	2006	2004	2005	2006	2004	2005	2006
English-Language Arts	54	62	67	56	61	64	36	40	42
Mathematics	57	70	74	48	51	53	34	38	40
Science	15	34	51	43	40	54	25	27	35



## Non-Referenced Test (NRT)

The norm-referenced test (NRT), currently the California Achievement Test, Sixth Edition (CAT/6), shows how well students are doing compared to students nationally in reading, language, spelling, and mathematics in grades 3 and 7 only. The results are reported as the percent of tested students scoring at or above the national average (the 50th percentile). Detailed information regarding NRT results for each grade level can be found at the CDE Web site at <http://star.cde.ca.gov/>. Note: Scores are not shown when the number of students tested is 10 or less.

### NRT Results for All Students -- Three Year Comparison

This table displays the percent of students scoring at or above the national average (the 50th percentile) in reading and mathematics.

Subject	School			District			State		
	2004	2005	2006	2004	2005	2006	2004	2005	2006
Reading	54	48	60	61	63	60	43	41	42
Mathematics	66	72	77	67	68	68	51	52	53



### NRT Results by Student Group -- Most Recent Year

This table displays the percent of students, by group, scoring at or above the national average (the 50th percentile) in reading and mathematics for the most recent testing period.

Group	Percent of Students Scoring at or Above the National Average	
	Reading	Mathematics
African American	*	*
Asian	*	*
Hispanic or Latino	47	66
White (not Hispanic)	75	88
Male	64	88
Female	56	69
Economically Disadvantaged	45	71
English Learners	58	82
Students with Disabilities	*	*



## California Physical Fitness Test Results

The California Physical Fitness Test is administered to students in grades 5, 7, and 9 only. This table displays by grade level the percent of students meeting fitness standards (scoring in the healthy fitness zone on all six fitness standards) for the most recent testing period. Detailed information regarding this test, and comparisons of a school's test results to the district and state levels, may be found at the CDE Web site at <http://www.cde.ca.gov/ta/tg/pf/>. Note: To protect student privacy, scores are not shown when the number of students tested is 10 or less.

For more information regarding Physical Fitness Tasks, please see: [http://data1.cde.ca.gov/dataquest/PhysFitness/gls\\_pft\\_tasks.asp](http://data1.cde.ca.gov/dataquest/PhysFitness/gls_pft_tasks.asp)

HFZ: The "Healthy Fitness Zone" The Fitnessgram uses criterion-referenced standards to evaluate fitness performance. The standards were established by the Cooper Institute for Aerobics Research to represent a level of fitness that offers some degree of protection against diseases that result from sedentary living. Findings from current research based on the United States national norms have been used as the basis for establishing the Fitnessgram standards. Performance is classified into two general areas: "in the healthy fitness zone (HFZ)" and "needs improvement." For a list of the standards for the HFZ, see [Fitnessgram Standards for Healthy Fitness Zone](#). All students should strive to achieve a score within the HFZ. It is possible that some students score above the HFZ. For the purpose of this report, scores are reported as meeting the standard (falling in the fitness zone) or not meeting the standard (falling lower than the HFZ).

Physical Fitness Tasks	Grade 5		
	Total Tested	% in HFZ	% Not in HFZ
Aerobic Capacity	73	54.8	45.2
Body Composition	73	80.8	19.2
Abdominal Strength	73	93.2	6.8
Trunk Extension Strength	73	94.5	5.5
Upper Body Strength	73	94.5	5.5
Flexibility	73	47.9	52.1
Number of fitness standards achieved	Grade 5		
	Number	Percent	Cum. Percent
6 of 6 fitness standards	20	27.4	27.4
5 of 6 fitness standards	25	34.2	61.6
4 of 6 fitness standards	15	20.5	82.2
3 of 6 fitness standards	9	12.3	94.5
2 of 6 fitness standards	4	5.5	100.0
1 of 6 fitness standards	0	0.0	100.0
0 of 6 fitness standards	0	0.0	100.0
Total tested	73	100.0	



## Academic Performance Index (API)

The Academic Performance Index (API) is an annual measure of the academic performance and progress of schools in California. API scores range from 200 to 1,000, with a statewide target of 800. Detailed information about the API can be found at the CDE Web site at <http://www.cde.ca.gov/ta/ac/ap/>.

### API Ranks -- Three-Year Comparison

This table displays the school's statewide and similar schools API ranks. The statewide API rank ranges from 1 to 10. A statewide rank of 1 means that the school has an API score in the lowest 10 percent of all schools in the state, while a statewide rank of 10 means that the school has an API score in the highest 10 percent of all schools in the state. The similar schools API rank reflects how a school compares to 100 statistically matched "similar schools." A similar schools rank of 1 means that the school's academic performance is comparable to the lowest performing 10 schools of the 100 similar schools, while a similar schools rank of 10 means that the school's academic performance is better than at least 90 of the 100 similar schools.

API Rank	2003-04	2004-05	2005-06
Statewide	9	8	9
Similar Schools	10	10	10

### State Award & Intervention Programs

No schools in the Santa Monica-Malibu Unified School District qualified for the Immediate Intervention Underperforming Schools Program (II/USP). Although state award programs are currently in the California Education Code, the programs were not funded for the period addressed by this report. Therefore, there are currently no data available to report. Two Title I elementary schools in SMMUSD, Edison Language Academy and McKinley Elementary School received the Academic Achievement Award from the state.

### Federal Intervention Programs

Schools and districts receiving federal Title I funding enter Program Improvement (PI) if they do not make AYP for two consecutive years in the same content area (English-language arts or mathematics) or on the same indicator (API or graduation rate). After entering PI, schools and districts advance to the next level of intervention with each additional year that they do not make AYP. Detailed information about PI identification can be found at the CDE Web site at <http://www.cde.ca.gov/ta/ac/ay/>.

Indicator	School	District
Program Improvement Status	n/a	0
First Year of Program Improvement Implementation	n/a	0
Year in Program Improvement	n/a	0
Number of Schools Currently in Program Improvement	0	0
Percent of Schools Currently in Program Improvement	0.0	0.0

### Adequate Yearly Progress (AYP)

The federal NCLB act requires that all schools and districts meet the following Adequate Yearly Progress (AYP) criteria:

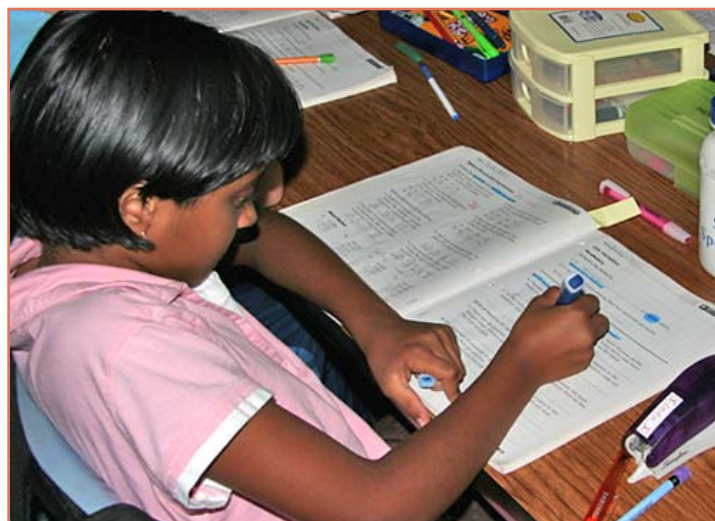
- Participation rate on the state's standards-based assessments in English-language arts (ELA) and mathematics
- Percent proficient on the state's standards-based assessments in ELA and mathematics
- API as an additional indicator
- Graduation rate (for secondary schools)

Detailed information about AYP, including participation rates and percent proficient results by student group, can be found at the CDE Web site at <http://www.cde.ca.gov/ta/ac/ay/>.

### API Changes by Student Group -- Three Year Comparison

This table displays, by student group, the actual API changes in points added or lost for the past three years, and the most recent API score. Note: \* means that the student group is not numerically significant. "A" means the subgroup scored at or above the interim statewide performance target of 800.

Group	Actual API Change			API Score
	2003-04	2004-05	2005-06	2006
All Students at the School	-9	42	7	862
African American				
Asian				
Hispanic or Latino	-20	72	5	830
White (not Hispanic)	-13	38	1	903
Socioeconomically Disadvantaged	13	39	10	826
English Learners	--	--	11	851
Students with Disabilities	--	--		



### AYP Overall & by Criteria

This table displays an indication of whether the school and the district made AYP overall and whether the school and the district met each of the AYP criteria.

AYP Criteria	School	District
Overall	Yes	Yes
Participation Rate - English-Language Arts	Yes	Yes
Participation Rate - Mathematics	Yes	Yes
Percent Proficient - English-Language Arts	Yes	Yes
Percent Proficient - Mathematics	Yes	Yes
API	Yes	Yes
Graduation Rate	N/A	Yes



## Local Assessment

At three points during the year (November, January, and June), all students in grades 1-5 participate in literacy assessment. These assessments are aligned with our adopted English Language Arts series, Houghton Mifflin READING, A Legacy of Literacy, California Edition. Both the assessments and the text are aligned to California State Content Standards. Formative literacy assessment provides teachers with detailed data about the performance of individual students and the class as a whole on the following dimensions of English Language Arts instruction:

- Decoding and Phonemic Awareness
- Reading Comprehension
- Sentence Structure
- Spelling
- Vocabulary
- Writing Strategies
- Grammar
- Listening

Teachers use the data from formative assessment in many ways, such as to identify students who are in need of academic support or to plan and pace classroom instruction.

The first two tables below summarize, grade-by-grade, overall results from the formative literacy assessments from the February and June administrations in the 2003-2004, 2004-2005 and 2005-2006 academic years. The number in each box is the percentage of students who met or exceeded the district benchmark of 75% correct on the formative assessment. Data are included for McKinley Elementary School and for the district as a whole.

**Elementary Formative Literacy Assessment Overall Scores --- Winter Administration (2004, 2005 and 2006) School and District Comparison**

Grade Level	McKinley Elementary School			District		
	2004 - Feb	2005 - Feb	2006- Jan	2004 - Feb	2005 - Feb	2006 - Jan
1st grade	81%	83%	82%	85%	77%	82%
2nd grade	74%	62%	69%	71%	70%	70%
3rd grade	87%	78%	72%	80%	78%	77%
4th grade	58%	65%	64%	61%	61%	66%
5th grade	58%	56%	55%	62%	60%	52%

**Elementary Formative Literacy Assessment Overall Scores --- June Administration (2004, 2005 and 2006) School and District Comparison**

Grade Level	McKinley Elementary School			District		
	2004 - June	2005 - June	2006- June	2004 - June	2005- June	2006- June
1st grade	83%	85%	80%	86%	82%	86%
2nd grade	86%	82%	82%	87%	89%	88%
3rd grade	72%	75%	73%	72%	75%	76%
4th grade	64%	73%	71%	66%	67%	71%
5th grade	62%	67%	71%	64%	65%	70%

Overall, McKinley's scores on the June 2006 assessments were roughly consistent with districtwide scores, except at 4th grade. 5th grade students made large gains on the June assessment from 40% in 2004 to 75% meeting or exceeding the district standard in 2006.

The third table summarizes grade-by-grade, overall results from the District Writing Assessment (DWA) for administrations in the 2005-2005 and 2005-2006 academic years. The scores are mean rubric scores out of a total possible 8. For second grade the writing assessment was in the Narrative Genre, third grade was in the Descriptive Genre and fifth grade was in the Persuasive Genre. Fourth grade was not administered the DWA as this is the only grade that is assessed from the State Writing Assessment. Data are included for McKinley Elementary School and for the district as a whole.

**Elementary District Writing Assessment – Winter Administration (2004-2005 and 2005-2006) and District Comparison**

Grade Level	McKinley Elementary School		District	
	2005—March	2006 - Jan	2005 - March	2006-Jan
2nd grade	4.31	4.95	4.65	4.66
3rd grade	4.36	4.78	4.52	4.62
5th grade	3.91	4.96	4.55	5.00



## Quality of School Instruction & Leadership

The goals enumerated in McKinley Elementary School's school improvement plan for 2005-2006 were:

1. Increase overall academic achievement in the area of Writing for ALL students.
2. Increase overall academic achievement in Reading for ALL students.
3. Increase overall academic achievement in Science for students in grade 5.
4. Increase the understanding and appreciation of diverse perspectives school-wide.

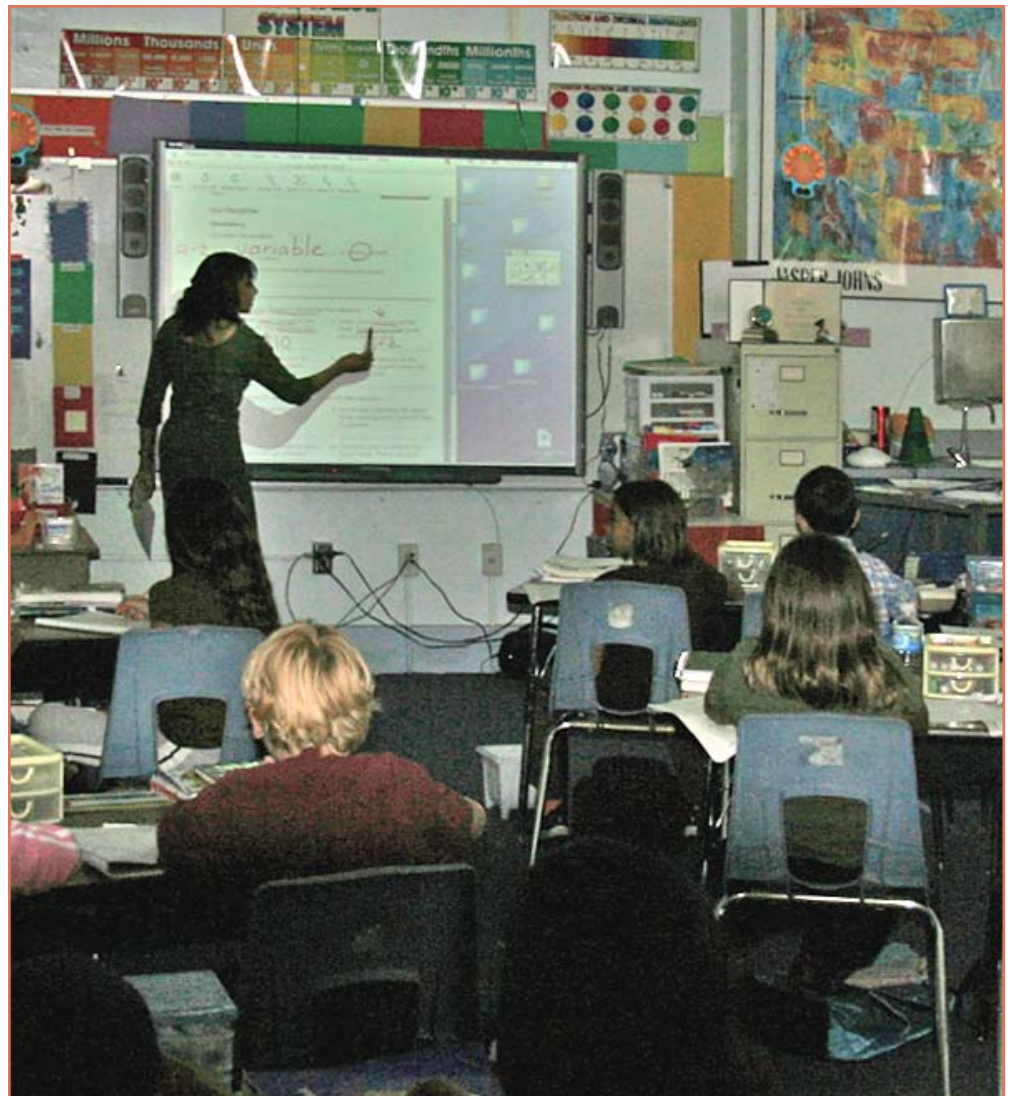
McKinley Elementary School is committed to providing each student with an interdisciplinary and rigorous curriculum that is aligned with the State's content standards and frameworks for literacy, mathematics, science and social studies. Textbooks and supplemental materials are aligned with the content standards. Our staff diligently reviews and refines the instructional program through weekly collaborative planning and evaluation meetings. It is our intention to provide access to the core curriculum for all students. The underpinnings of much of our current work to strengthen and align the curricular and instructional program come from the Principles of Learning research of Dr. Lauren Resnick from the University of Pittsburgh. Classrooms reflect Clear Expectations, Academic Rigor in a Thinking Curriculum, and Accountable Talk.

Staff members participate in Learning Walks – organized visits through the school's learning areas – using the Principles of Learning to focus on areas of success and areas in need of improvement. Other strategies staff members are using to strengthen teaching and learning include: staff analysis of data on student performance; grade level curriculum and assessment planning; classroom visitations, including Learning Walks; review and analysis of student work; and targeted professional development based on observed needs.

Leadership at McKinley Elementary School is distributed. The school's instructional leader, Irene Gonzalez has been an educator in the Santa Monica-Malibu Unified School District for 15 years, including 9 years as a teacher at this site, a district level coordinator, and an assistant principal. The principal involves staff members and parents in decision-making at the site through formal mechanisms such as the site's leadership team, governance, and parent organizations, including PTA and ELAC and informally through "Coffee with the Principal" meetings.

We believe that every child is "gifted" and we strive to create a learning experience that stimulates and inspires learning. In addition to differentiated instruction for all students, Identified "Gate" students also receive after school science enhancement instruction. Students who are at-risk in academic achievement are provided with an extended day program and summer school programs as interventions. The extended day program also provides enrichment opportunities for all students.

To ensure equal access to the core curriculum, special needs students and English Learners receive appropriate supports and/or accommodations that correspond to their specific needs within the least restrictive learning environment. Student progress in mastering state standards is regularly monitored through daily classroom work, classroom and grade level assessments, district formative assessments, and participation in state mandated testing. Grade level teams use much of their meeting time to review student work and assessment data and to plan modifications to instruction to meet identified student needs. All elementary schools report student progress to parents at two points during the year and during parent conferences in November. Parents are encouraged to arrange meetings with teachers if there are questions or concerns that they would like to discuss.



## Quality, Availability & Currency of Textbooks

The following is information about the quality, currency, and availability of the standards-aligned textbooks and other instructional materials used at the school, and information about the school's use of any supplemental curriculum or non-adopted textbooks or instructional materials. This information was presented in a public hearing on Oct. 27, 2005 at 5:30 pm in the District Board room.

No students have insufficient textbooks and/or instructional materials in the following areas of study: English Language Arts, Mathematics, Social Studies, and Health. 152 students have insufficient textbooks in Science. These students are distributed across the school as follows:

Grade 1	40
Grade 2	58
Grade 3	54
Total	152

The insufficient textbooks or instructional materials listed above were not provided at this school due to the following reason: McKinley Elementary School had used classroom sets of Science textbooks, rather than individual copies for each child.

For students in K-8, the instructional materials were purchased from an approved standards-aligned state adoption list as required by CCR, Title 5, and Section 9531.

## Instructional Minutes/Minimum Days

The California Education Code establishes a required number of minutes per year for each grade. The table below compares the number of instructional minutes offered at the school level to the state requirement for each grade. Each site considers these requirements when scheduling minimum days to insure that standards are maintained or exceeded.

The table below shows the number of minimum days for this school. These days allow teachers and administrators to collaborate on curriculum and instructional issues, to review school goals and progress in meeting those goals. Minimum days also provide school staff the opportunity to prepare for educational programs, parent conferences and school and District sponsored events.

The California Education Code establishes the required number of instructional minutes per year for each grade. Data reported compares the number of instructional minutes offered at the school level to the state requirement for each grade.

Grade Level	Number of Minimum Days	Total Instructional Minutes	Required by State
K	13	42,420	36,000
1, 2, 3	13	54,590	53,100
4, 5	13	55,490	54,480



## Use of Technology

The school district embarked on a number of technology projects that are having great success and address a broad spectrum of students and teachers across the district.

The district received an EETT (Enhancing Education Through Technology) grant which targets grades 4-8 at John Adams Middle School and its pathway schools Edison, Grant, Muir, Rogers, and additionally McKinley. The grant focuses on mathematics using Riverdeep's award winning Destination Math software in conjunction with SmartBoards. Over 40 SmartBoards were purchased and installed with over 150 laptop and desktop computers. Extensive training and support are included in the grant. Other schools not included in the grant have also joined in the project ordering the software and SmartBoards for their schools as well. The math software is accessible for students and parents from outside the school via home, public libraries, or other public access locations.

Another important project has been the implementation of broad data access tool called DataDirector from Achieve Data Solutions. This system provides access via the web for all teachers and administrators to over 5 years of demographic and assessment data for all our students with powerful tools for disaggregation and analysis. The new system also includes a new elementary standards based report card.

The district's library system was upgraded to the latest versions which allow greater flexibility in terms of accessing library and textbook resources throughout the district. It is primarily web based for students and is accessible from outside of school as well. All library and textbooks are barcoded and tracked efficiently through this system. Along with the district library system, all school libraries offer a wide variety of online commercial databases and research resources.

The Special Education department moved to new software for tracking students and providing state reporting for all special education students. The new system is entirely web based and serves the entire Tri-City SELPA including Santa Monica-Malibu, Beverly Hills and Culver City. The new system includes online IEPs that teachers and special education staff can use from anywhere they have Internet access.

School	# of Computers	# of Students per Computer	# of Classrooms with Internet
MCKINLEY ELEMENTARY	150	2.7	22
District Total:	2,970	4.1	604
County Total:	383,792	4.5	79,482
State Totals:	1,389,805	4.5	320,997



## Average Class Size & Class Size Distribution

This table displays by grade level the average class size and the number of classrooms that fall into each size category (a range of total students per classroom).

Grade Level	2003-04			2004-05			2005-06					
	Avg. Class Size	Number of Classrooms			Avg. Class Size	Number of Classrooms			Avg. Class Size	Number of Classrooms		
		1-20	21-32	33+		1-20	21-32	33+		1-20	21-32	33+
K	20.0	3			20.0	3			18.0	2		
1	19.7	3			21.0		2		19.0	2		
2	20.0	4			18.8	4			19.3	3		
3	18.5	4			19.3	3			18.8	5		
4	29.5		2		23.7		3		29.5		2	
5	27.0		3		29.0		2		24.0		3	
K-3	20.0	2			20.0	2			20.0	2		

## Participation in the Class Size Reduction Program

This table displays the percent of students in kindergarten through grade 3 who were assigned to a classroom that participated in the Class Size Reduction Program.

Grade Level	Percent of Students Participating		
	2003-04	2004-05	2005-06
K	100%	100%	100%
1	100%	100%	100%
2	100%	100%	100%
3	100%	100%	100%



## Teacher Evaluations

Teacher evaluation procedures are defined in the SMMCTA-SMMUSD Bargaining Agreement. Non-permanent teachers (temporary and probationary) are formally evaluated at least two times a year. Tenured teachers are evaluated every two years, and they have an option of a formal (2-year) professional growth cycle every other evaluation. The district, in cooperation with the Santa Monica-Malibu Classroom Teachers Association (SMMCTA), has developed and implemented a new standards-based evaluation system, which is being phased in for all classroom teachers, based on their hire date in the district. This system evaluates teachers based on the California Standards for the Teaching Profession (CSTP). All evaluations are confidential. Teachers may receive final ratings of satisfactory, needs improvement, or unsatisfactory.

## Staff Education Level & Service Report for Certificated Staff

School	Gender	Education Level							Years of Service		
		Doctorate	Master's Degree +30	Master's Degree	Bachelor's Degree +30	Bachelor's Degree	Less than Bachelor's	None Reported	Total Staff	Avg. Years of Ed. Service	Avg. Years in the District
McKinley Elementary	Female	1 (4.5 %)	4 (18.2 %)	7 (31.8 %)	9 (40.9 %)	1 (4.5 %)	0 (0.0 %)	0 (0.0 %)	22	13.7	11.3
	Male	0 (0.0 %)	0 (0.0 %)	0 (0.0 %)	2 (100.0 %)	0 (0.0 %)	0 (0.0 %)	0 (0.0 %)	2	20.0	17.5
<b>Total</b>		1 (4.2 %)	4 (16.7 %)	7 (29.2 %)	11 (45.8 %)	1 (4.2 %)	0 (0.0 %)	0 (0.0 %)	24	14.2	11.8
Districtwide	Female	8 (1.7 %)	87 (18.8 %)	164 (35.4 %)	142 (30.7 %)	62 (13.4 %)	0 (0.0 %)	0 (0.0 %)	463	13.1	9.6
	Male	8 (4.8 %)	35 (21.1 %)	45 (27.1 %)	54 (32.5 %)	24 (14.5 %)	0 (0.0 %)	0 (0.0 %)	166	14.0	11.7
<b>Total</b>		16 (2.5 %)	122 (19.4 %)	209 (33.2 %)	196 (31.2 %)	86 (13.7 %)	0 (0.0 %)	0 (0.0 %)	629	13.4	10.1
Countywide	Female	472 (0.8 %)	10,466 (18.4 %)	10,007 (17.6 %)	22,321 (39.2 %)	13,633 (23.9 %)	44 (0.1 %)	2 (0.0 %)	56,945	12.2	10.7
	Male	534 (2.3 %)	4,319 (18.2 %)	3,590 (15.2 %)	8,532 (36.1 %)	6,632 (28.0 %)	55 (0.2 %)	4 (0.0 %)	23,666	12.0	10.5
	None Reported	3 (4.4 %)	13 (19.1 %)	12 (17.6 %)	24 (35.3 %)	16 (23.5 %)	0 (0.0 %)	0 (0.0 %)	68	2.0	2.0
<b>Total</b>		1,009 (1.3 %)	14,798 (18.3 %)	13,609 (16.9 %)	30,877 (38.3 %)	20,281 (25.1 %)	99 (0.1 %)	6 (0.0 %)	80,679	12.2	10.6
Statewide	Female	1,259 (0.6 %)	31,057 (14.0 %)	41,212 (18.6 %)	105,462 (47.6 %)	42,019 (19.0 %)	543 (0.2 %)	51 (0.0 %)	221,603	12.6	10.4
	Male	1,326 (1.5 %)	13,038 (15.1 %)	15,171 (17.6 %)	37,879 (44.0 %)	18,260 (21.2 %)	474 (0.5 %)	38 (0.0 %)	86,186	13.0	10.8
	None Reported	3 (4.0 %)	13 (17.3 %)	12 (16.0 %)	27 (36.0 %)	19 (25.3 %)	0 (0.0 %)	1 (1.3 %)	75	5.7	4.3
<b>Total</b>		2,588 (0.8 %)	44,108 (14.3 %)	56,395 (18.3 %)	143,368 (46.6 %)	60,298 (19.6 %)	1,017 (0.3 %)	90 (0.0 %)	307,864	12.7	10.5

### Availability of Substitutes

From an approved District list, teachers select preferred substitutes, "guest teachers," in order to provide consistency and familiarity for the students when teachers are absent for illness or school business. Teachers provide folders with each individual class routine, nametags and school procedures. This assists our substitutes to be prepared for any situation. Our guest teachers wear badges to be easily identified by our students and faculty. Our district's screening process allows us to provide our teachers with qualified substitutes in our classrooms.



### Teacher Credentials

This table displays the number of teachers assigned to the school with a full credential, without a full credential, and those teaching outside of their subject area of competence. Detailed information about teacher qualifications can be found at the CDE Web site at <http://dq.cde.ca.gov/dataquest/>.

Teachers	School			District
	2003-04	2004-05	2005-06	2005-06
With Full Credential	23	25	23	602
Without Full Credential	3	1	1	27
Teaching Outside Subject Area of Competence	0	0	0	---

### Teacher Misassignments & Vacant Teacher Positions

This table displays the number of teacher misassignments (teachers assigned without proper legal authorization) and the number of vacant teacher positions (not filled by a single designated teacher assigned to teach the entire course at the beginning of the school year or semester). Note: Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Indicator	2004-05	2005-06	2006-07
Misassignments of Teachers of English Learners	7	7	6
Total Teacher Misassignments	9	6	6
Vacant Teacher Positions	0	0	0



## Core Academic Courses Taught by NCLB Compliant Teachers

This table displays the percent of classes in core academic subjects taught by No Child Left Behind (NCLB) compliant and non-NCLB compliant teachers at the school, at all schools in the district, at high-poverty schools in the district, and at low-poverty schools in the district. More information on teacher qualifications required under NCLB can be found at <http://www.cde.ca.gov/nclb/sr/tq/>.

Location of Classes	Percent of Classes In Core Academic Subjects	
	Taught by NCLB Compliant Teachers	Taught by Non-NCLB Compliant Teachers
This School	100.0	0.0
All Schools in District	93.0	7.0
High-Poverty Schools in District	0.0	0.0
Low-Poverty Schools in District	94.0	6.0

## Counselors & Other Support Staff

This table displays, in units of full-time equivalents (FTE), the number of academic counselors and other support staff who are assigned to the school and the average number of students per academic counselor. One FTE equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Title	Number of FTE Assigned to School
Academic Counselor	0.0
Technology Coordinator	0.0
Library Media Services Staff (paraprofessional)	0.0
Psychologist	1.0
Social Worker (El Nido)	0.0
Nurse	1.0
Speech/Language/Hearing Specialist	2.0
Resource Specialist (non-teaching)	0.0
Other	1.0



## Professional Development

All teachers and staff at each of our school sites participate in ongoing professional development and curriculum and instructional improvement efforts through "banked time," 90 minutes of meeting and professional development time each week at each site. In addition, there are three days set aside in our calendar for intensive professional development and planning. One of these days is a district-wide day, the other two are developed by, and conducted at, individual sites.

Areas of district-wide focus for teacher and administrator professional development are determined by a needs assessment conducted by Educational Services. The needs assessment consisted of a review of summative and formative data from all school sites and the collection of input from teachers and administrators. Among the primary focus areas for professional development in SMMUSD schools are the following:

- The Principles of Learning, especially Academic Rigor in a Thinking Curriculum, Clear Expectations, and Accountable Talk
- Lesson Link where teachers work together to co-plan, teach, revise and publish lessons for one another
- Academic Conferences where teachers review data, discuss options and select additional areas of focus for instructing students in their classes
- Literacy and Mathematics
- Using data to improve classroom instruction
- Culturally Relevant Pedagogy
- Supporting students with special needs
- Safe schools and healthy students
- Character education
- Frontloading instruction for English Language Learners
- Differentiated Instruction

At individual school sites, teachers and administrators review data, discuss options and select additional areas of focus for the staff as a whole as well as for departments and/or grade level teams as appropriate.

A variety of methodologies are used to provide professional development. It is a goal for the SMMUSD to provide coaching to teachers through a variety of mechanisms. Coaching and mentoring occur through several programs – BTSA, National Boards, literacy and ELD coaching, teacher leadership, and such specialized programs as Cotsen Fellows and Mentors and Lesson Link. Additionally, professional development occurs through workshop series during banked time or as after school opportunities. Teachers may also attend workshops or conferences as school improvement and grant funding permit. Occasionally, teachers will attend a full-day professional development opportunity offered by our own staff or appropriately selected consultants. We have worked closely with the Writing Workshop program out of Teachers College of Columbia as well as the Six Traits of Writing out of Great Source programs.

Each August, all teachers new to Santa Monica-Malibu are invited to participate in Teacher Academy – three days of professional development and orientation to district wide curriculum and instructional initiatives. All eligible new teachers are encouraged to participate in BTSA. Teachers interested in applying for National Board Certification may participate in the process and can elect to be supported by teachers who have already achieved National Board Certification.



## Teacher & Administrative Salaries (Fiscal Year 2004-05)

This table displays district-level salary information for teachers, principals, and superintendents, and compares these figures to the state averages for districts of the same type and size. The table also displays teacher and administrative salaries as a percent of a district's budget, and compares these figures to the state averages for districts of the same type and size. Detailed information regarding salaries can be found at the CDE Web site at <http://www.cde.ca.gov/ds/fd/cs/> and <http://www.cde.ca.gov/ta/ac/sa/salaries0405.asp>.

Category	District Amount	State Average for Districts in Same Category
Beginning Teacher Salary	\$39,805	\$37,172
Mid-Range Teacher Salary	\$59,432	\$58,436
Highest Teacher Salary	\$80,017	\$73,583
Average Principal Salary (Elementary)	\$101,500	\$93,347
Average Principal Salary (Middle)	\$106,756	\$97,873
Average Principal Salary (High)	\$117,424	\$105,556
Superintendent Salary	\$155,717	\$159,227
Percent of Budget for Teacher Salaries	41.2	42.1
Percent of Budget for Administrative Salaries	6.3	5.3

## Expenditures Per Pupil & School Site Teacher Salaries (Fiscal Year 2004-05)

This table displays a comparison of the school's per pupil expenditures from unrestricted (basic) sources with other schools in the district and throughout the state, and a comparison of the average teacher salary at the school site with average teacher salaries at the district and state levels. Detailed information regarding salaries can be found at the CDE Web site at <http://www.cde.ca.gov/ds/fd/ec/> and <http://www.cde.ca.gov/ds/fd/cs/>.

Level	Total Expenditures Per Pupil	Expenditures Per Pupil (Supplemental)	Expenditures Per Pupil (Basic)	Average Teacher Salary
School Site	\$5,313	\$866	\$4,448	\$59,668
District	---	---	\$4,339	\$59,528
Percent Difference - School Site and District	---	---	2.44%	0.23%
State	---	---	\$4,743	\$57,838
Percent Difference - School Site and State	---	---	-6.64%	3.07%

Districts and county offices report their revenues and expenditures to the California Department of Education (CDE) prior to the completion of their annual audit. Every effort is made by the CDE to catch errors or misinterpretations. However, the unaudited information is not changed after it has been certified and released by CDE. Therefore, this report may include some uncorrected data.



Each school district must submit its financial data to the California Department of Education (CDE) in a uniform format called Standardized Account Code Structure (SACS). Although some districts choose to track school site expenditures, the CDE does not collect that data. Districts report their revenues and expenditures to the CDE prior to the completion of their annual audit. Every effort is made by the CDE to catch errors or misinterpretations. However, the unaudited information is not changed after it has been certified and released by CDE. Therefore, the SACS financial reports may include data that districts later correct, based on their audits. For more information:

<http://www.ed-data.k12.ca.us/Navigation/fsTwoPanel.asp?bottom=%2Fprofile%2Easp%3Flevel%3D06%26reportNumber%3D16>

A school district's budget is a local spending plan that is revised throughout the year. The budget is approved at the district level and reviewed by the county office of education; it is not sent to the California Department of Education (CDE).

The financial data submitted to the CDE and presented here are unaudited actuals. These are revenues and expenditures for the entire year in the standardized account code structure (SACS) format, as reported by the school district prior to its annual audit.

### Expenditures (Fiscal Year 2004-05)

Current Expense of Education per ADA (Per Education Code Section 41372) Santa Monica-Malibu Unified, 2004-05				
By law, the "current expense of education" must be calculated annually for every district: it is a measure of the cost of direct educational services to students. This figure is then matched with average daily attendance (ADA) for the district to arrive at an expenditure per pupil figure. Since the current expense figure excludes food services, facilities acquisition and construction, and certain other expenditures, the current expense per ADA amount is lower than the total expenditure per ADA shown in the table above.				
Santa Monica-Malibu Unified School District			Statewide Avg All Unified School Districts	Statewide Avg All Districts
Total Dollars	Average Daily Attendance	\$ / Student (ADA)	\$ / Student (ADA)	\$ / Student (ADA)
\$101,128,398	12,176	\$8,305	\$7,172	\$7,127

### Types of Services Funded

In addition to funding for outstanding elementary education instruction – fully aligned to the State Frameworks (<http://www.smmusd.org/edservices/curriculumframeworks.html>), a wide variety of support staff and programming are available to each site. District and categorical funding supports centralized and direct services for students and teachers including: Special education programs, counseling, library services, psychologists, social work, child welfare and attendance services, literacy coaches, English language development coaches, programs for English language development, coordinators of teacher support for beginning teachers, district literacy coaches, formative assessment programs, professional development, physical education, after school intervention programs, and intensive intervention summer school programs. Contact the principal for more details on these exemplary programs.

General Fund - Revenues Santa Monica-Malibu Unified, 2004-05							
Type of Revenue	Revenues			Dollars/Student (ADA)			
	Unrestricted	Restricted	Total	This District	% of Avg for Unified School Districts	Statewide Avg Unified School Districts	Statewide Avg All Districts
Revenue Limit Sources	\$60,067,977	\$2,381,243	\$62,449,220	\$5,129	104%	\$4,927	\$5,062
Federal Revenue	195,943	4,673,132	4,869,075	400	54%	741	722
Other State Revenue	5,485,972	10,577,441	16,063,413	1,319	86%	1,540	1,457
Other Local Revenue	11,886,291	10,434,543	22,320,833	1,833	507%	361	417
<b>Total Revenue</b>	<b>\$77,636,182</b>	<b>\$28,066,358</b>	<b>\$105,702,540</b>	<b>\$8,681</b>	<b>115%</b>	<b>\$7,569</b>	<b>\$7,658</b>

**Note:** The revenues per ADA figure may include money that is passed through to other agencies for a specific use, such as some Special Education funds. Detail may not add to totals due to rounding.

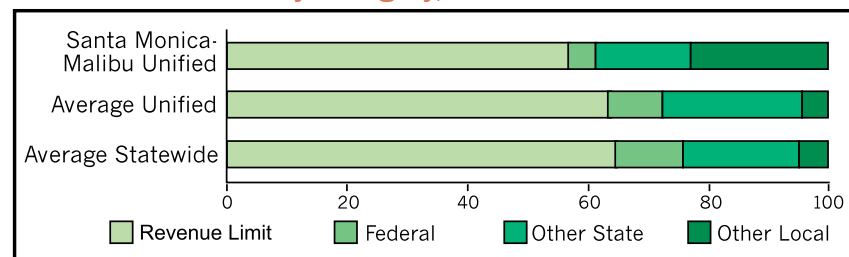
Source: California Department of Education, School Fiscal Services Division - SACS Unaudited Actual Data.

General Fund - Expenditures Santa Monica-Malibu Unified, 2004-05							
Type of Expense	Expenditures			Dollars/Student (ADA)			
	Unrestricted	Restricted	Total	This District	% of Avg for Unified School Districts	Statewide Avg Unified School Districts	Statewide Avg All Districts
Certificated Personnel Salaries	\$40,232,304	\$11,375,995	\$51,608,298	\$4,239	116%	\$3,663	\$3,696
Classified Personnel Salaries	8,945,662	8,790,718	17,736,380	1,457	133%	1,094	1,108
Employee Benefits	14,996,723	5,450,755	20,447,478	1,679	116%	1,445	1,443
Books and Supplies	762,761	2,446,203	3,208,965	264	69%	382	382
Services and Other Operating Expenses	4,235,484	5,949,116	10,184,600	836	123%	681	686
<b>Subtotal, Expenditures</b>	<b>\$69,172,934</b>	<b>\$34,012,786</b>	<b>\$103,185,720</b>	<b>\$8,475</b>	<b>117%</b>	<b>\$7,265</b>	<b>\$7,315</b>

**Note:** Detail may not add to totals due to rounding.

Source: California Department of Education, School Fiscal Services Division - SACS Unaudited Actual Data.

### Percent Revenues - by Category, 2004-05



### Percent Expenditures - by Category, 2004-05

